

DB Energy Business profile and strategy



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Zero-emission industry

Agenda

About company
Market environment
Key growth drivers
Financial results
Development strategy
DB Energy on the capital market





Zero-emission industry

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About company





DB Energy Management team



Krzysztof Piontek, PhD - CEO,

founder (26,07% of DB Energy shares), habilitated doctor in economics risk management, quantitative methods in finance, financial markets



Piotr Danielski, PhD - CTO

founder (30,05% of DB Energy shares), PhD of technical sciences

industry energy efficiency, industrial energetics, new energy sources

- remainder is the free float.
- The total number of shares is: 3,061,460, votes: 4 315 460.





Dominik Brach, PhD **- COO**, founder (26,00% of DB Energy shares), PhD in economics marketing, real estate, strategic management



Łukasz Feldman - CFO treasury management, capital market, formal and legal processes

Shareholders' structure (As of the date of publication of the annual report, i.e. 19.09.2022):

• The Company's Management Board members holds 82.57% of the share capital (87.64% of the total number of votes). The

Business **HISTORY**

since its founding, the company has been active in the field of energy efficiency improvement in industry



We enter into an agreement with **SUSI PARTNERS for financing** ESCO projects in industry (€20 million)

> Building a portfolio of investment projects (GC and ESCO)

> > Supporting new technologies



DB Energy

leader of White Certificates in Poland obtaining funding from NCBiR of PLN 3.7 million for R&D project first ESCO agreement (Simoldes Plasticos Sp. z o.o.)

acquisition of PLN 3.3 million in a private placement of shares General Contractor (GC) agreement with Ciech Soda Polska worth PLN 10 million

management agreement for a cogeneration unit with BWI Group

ESCO agreement with Soufflet worth PLN 29 million

GC agreement with Schumacher Packaging worth PLN 17.9 million

extension of the contract with Schumacher Packaging by PLN 17.6 million

Expansion into European market with consultancy services (Germany, Italy, Austria, Czech Republic,

GC agreement for Schumacher Packaging for construction of a cogeneration unit Signing a letter of intent with LAST ENERGY - small nuclear power (SMR) plants

DB Energy corporate group

GROUP STRUCTURE

DB Energy Group implements zero-emission strategies and ensures energy efficiency in industry







What do WE DO?

We create zero-emission strategies and improve energy efficiency in industry.





Consultancy

Walk Through Audit Company Energy Audit **Energy Efficiency Audit** Zero-emission strategies White Certificates

Desing concepts for recommended projects

Investments

energy saving investments development

financing and project implementation in the ESCO model or as General Contractor

investor supervision

DB Energy





Diagnostics

control of installations efficiency and their energy consumption

continuous attempts to identify potential for further energy efficiency improvements

measurements

R&D



Comprehensive support for the process to improve ENERGY EFFICIENCY

we manage extensively the entire process to **improve energy** efficiency

benefits and savings are maximized for a client and profits for **DB Energy**

SAVINGS **IDENTIFICATION**

- Walk Through Audit
- Company Energy Audit
- Energy Efficiency Audits
- Zero-emission strategies

PROJECT CONCEPT

- detailed concepts for particular energy saving investments
- •guidelines for designers essential to maximize benefits and savings
- •construction projects





FINANCING AND IMPLEMENTATION

DIAGNOSTICS AND MONITORING

- DB Energy finances a project in the ESCO model
- DB Energy develops a project in the General Contracting model
- benefits and savings are maximized

- control and diagnostics of energy consumption and operating efficiency of machines and devices
- continuous identification for further energy efficiency improvement
- long term management over implementing zero-emission strategies





We reduce energy consumption **IN ALL INDUSTRIES**

To date DB Energy has cooperated with more than 300 industrial companies, including:

- Polska Grupa Energetyczna
- Siemens Polska
- Tauron Sprzedaż sp. z o.o.
- Grupa Nowy Styl
- Żywiec Zdrój
- PCC Rokita

- Kaufland
- Górażdże Cement
- Żabka Polska
- Pabianickie Zakłady Farmaceutyczne Polfa
- KGHM
- Indesit





Food industry

Annual reduction 20%



Wood, paper and chemical industry

Annual reduction 26%



- Hutmen
- CCC
- Danone
- Boryszew
- Schumacher Packaging Zakład Grudziądz sp. z o.o.
- Ciech Soda Polska S.A.



Building industry and infrastructure

Annual reduction 24%



Metal industry

Annual reduction 22%

YEARS **OF EXPERIENCE IN THE INDUSTRY**

1,300 € 1.3 BN € 450 MM **9 TWh** € 133 MM

industrial audits

DB Energy



- value of energy-saving investments
- annual savings generated by the designed investments
- annual energy savings thanks to designed investments
- value of the requested White Certificates



Zero-emission industry

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Market environment





Favorable MARKET AND LEGISLATIVE

Changes in the economic and market environment, as well as the revision of both national and EU regulations on energy efficiency, open up good prospects for further development for DB Energy.

Key drivers of the growing interest in DB Energy's services:

- a sharp rise in the cost of electricity and gas, as well as an increase in the price of CO2 emission allowances,
- Current Climate Policy, i.e., Poland's Energy Policy and the EU's Fit for 55 package.

Implementation of the EU's goals is not possible without the support of specialized companies such as DB Energy.





DB Energy GROWTH PILLARS

CONSULTANCY

Dynamically growing energy efficiency market

EUR 29 billion in 10 years -

value of energy saving investments assumed for energy infrastructure in Poland.

DB Energy is a market leader

in energy efficiency improvement services for the industry – from audit, through designing concepts, to implementation, financing and monitoring.

INVESTMENTS

Investments in the ESCO and General Contractor model

EUR 6 billion in 10 years value of energy consumption costs reduction planned in Poland.

DB Energy develops and finances energysaving investments, among which projects with the savings driven success fee are to be found.

EUR 333 billion in 10 years - the assumed reduction of energy consumption costs in the EU, EUR 1.7 trillion - planned energy infrastructure investments within next 10 years.

EXPANSION

Foreign markets expansion

DB Energy is the 100% owner of Willbee Energy GmbH

which provides energy efficiency services for the EU market.

R&D

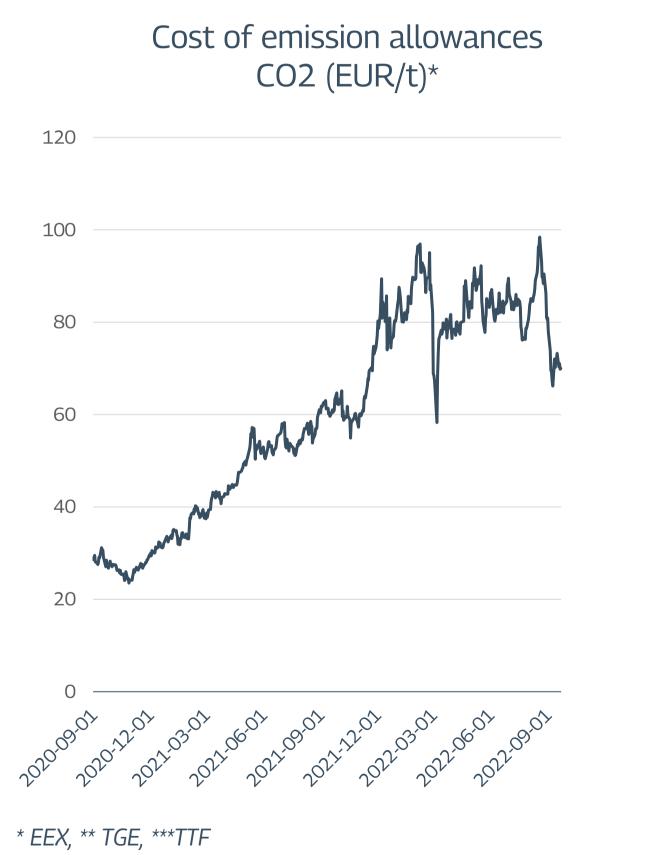
New worldwide products – the **DIAGSYS** system

EUR 450 billion – annual outage costs in the EU industry.

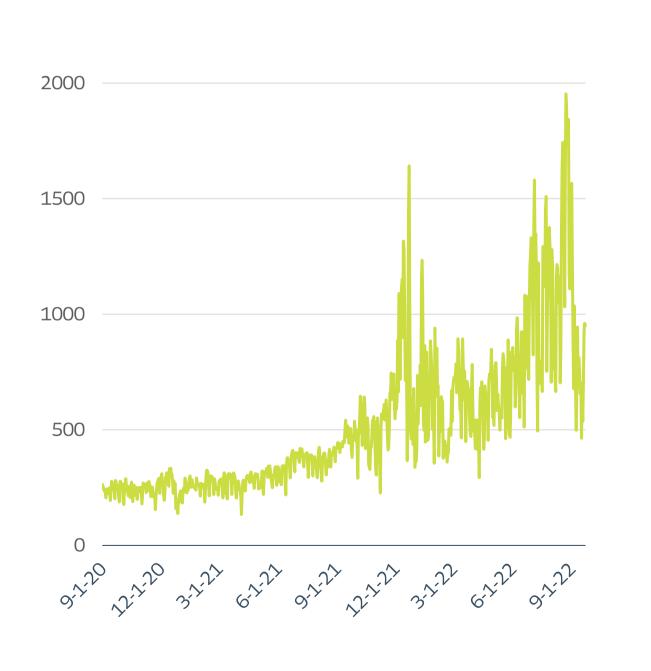
DB Energy is developing a remote system for predictive diagnostics and, based on electrical signals it is testing the efficiency of drives in motion. It aims at energy consumption and unplanned downtime reduction.

Cost factors affecting interest in ENERGY EFFICIENCY SERVICES

2500



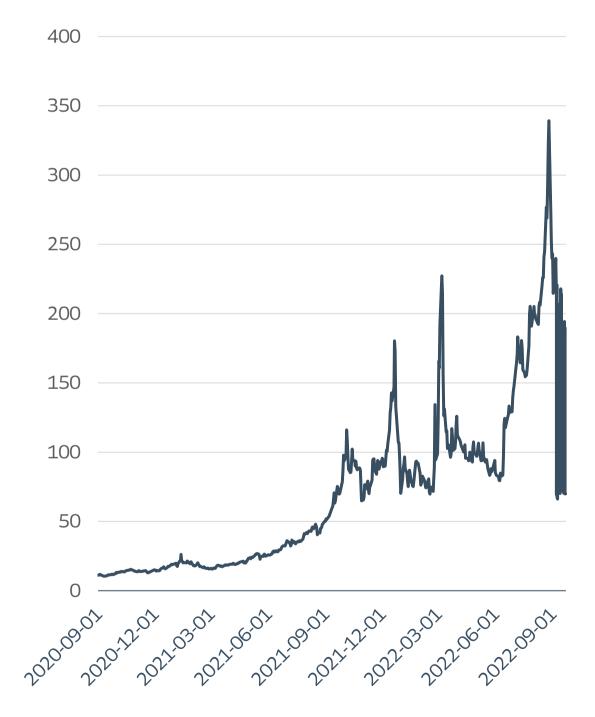
Electricity prices (PLN/MWh)**



Market environment



Gas prices (EUR/MWh)***





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Key growth factors





Key growth factors COMPREHENSIVE CONSULTING

Building a database of projects with an investment potential to be financed and developed



Audit Walk Through

we identify the potential for energy-saving investments



Company Audit

an obligatory audit for large companies, we develop a long-term energy efficiency improvement plan



Energy **Efficiency Audit**

we provide a complete concept of an energy-saving investment prepared for easy obtaining of White Certificates





Zero-emission strategies

plant's zero-emissions due to reducing CO₂ emission



Concepts and projects

feasibility studies, technical implementation concepts and construction projects for energy-saving investments



Model ESCO **INVESTMENTS WITHOUT EXPENDITURES** Design, financing and implementation of energy-saving investments.

ESCO

(Energy Saving Contract) is a form to finance and implement an energy saving project



entire capital expenditure and the majority of technical risk are borne by **DB** Energy



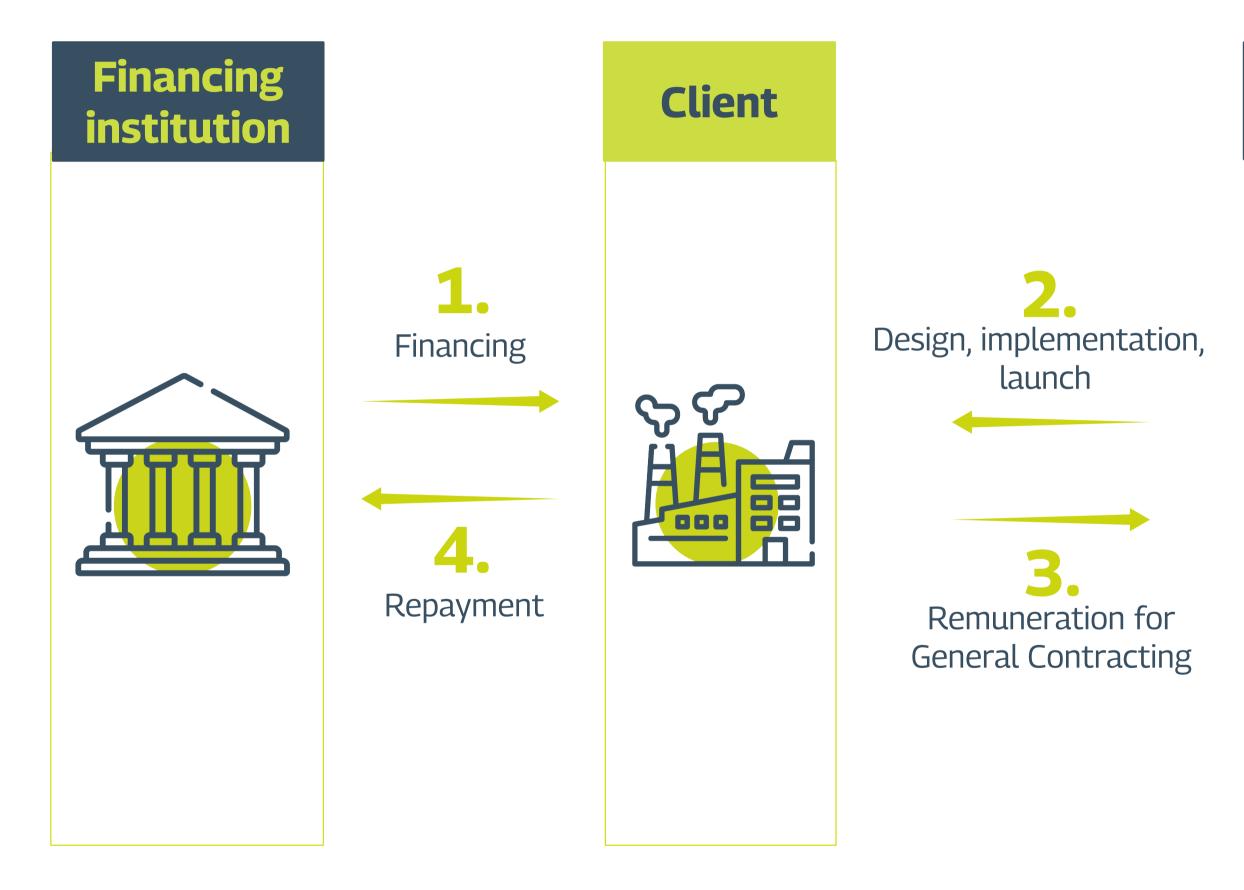


once a project is implemented, the parties share achieved savings, throughout a given period



finally, the investment becomes the property of the client, after final settelment of the contract

THE GENERAL CONTRACTOR MODEL: Project implementation - DB Energy. Financing and risk - Client



Key growth factors







THE ESCO MODEL:

Financing, project implementation and risk - DB Energy

Client Design, implementation, launch Optional guarantee of a technical effect to be achieved Savings driven remuneration

DB ENERGY

ESCO

long-term financing by DB Energy (up to 10 years), we implement projects in our client's plant

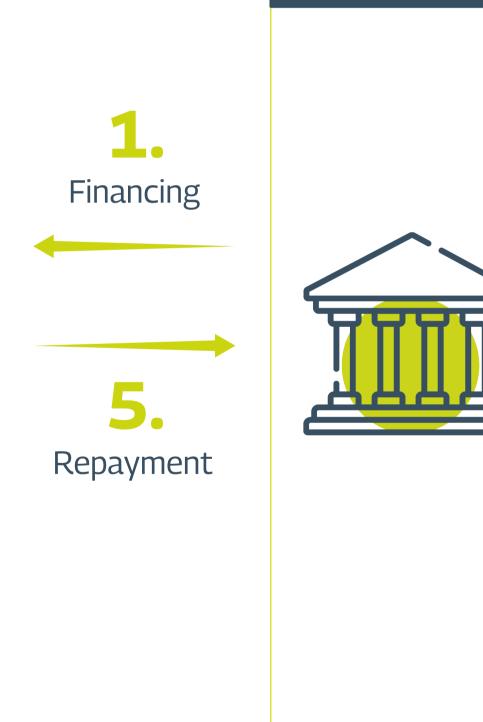
no expenditure is required from a client savings driven remuneration - success fee

our client achieves savings within first year since an implemented project has been launched

fixed assets are owned by DB Energy during the term of a contract

an investment that does not affect the client's balance sheet





Financing institution

SUSI **Partners**

In October 2020 DB Energy signs a cooperation agreement with the international financial institution SUSI Partners, in order to finance industrial investments in the ESCO model



Agreement

- **20 mln EUR** the value of a budget allocated for the ESCO projects

SUSI Partners

- a leading financial institution in Europe which finances energy efficiency projects € 1.7 bilion - value of assets under management over 100 transactions in 20 countries

the receivables buyout model for projects financing



Energy saving investments ESCO - WHOM IS THE MODEL DEDICATED FOR?



Industrial companies are forced to implement new solutions which improve their energy efficiency and reduce emissions.

ESCO is dedicated for companies which do not have at their disposal technical, financial and staff resources crucial for a project implementation. Industrial companies prioritize investments among which production boosting investments are of the greatest importance, these are financed from a company budget in the first place.

Industrial companies have energy saving investments implemented and financed by DB Energy.







Comparison ESCO vs General Contractor - Cash Flows from the customer's perspective

General Contracting



CAPEX

ANNUAL SAVING

DURATION OF T

ESCO CONTRAC

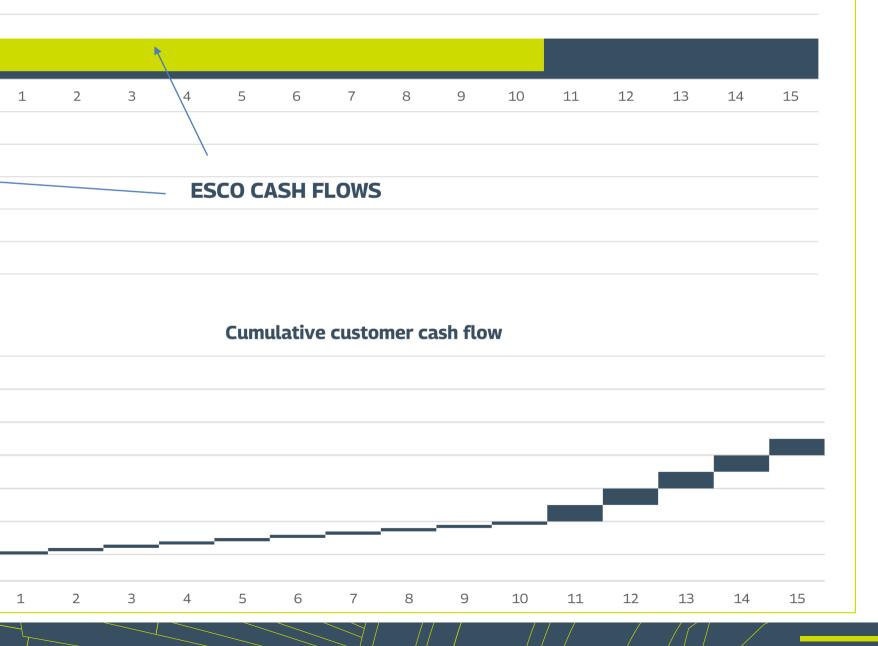
DISTRIBUTION

Key growth factors

	INVESTMENT PARAMETERS
	10 000 000 PLN
NGS	2 500 000 PLN
THE INVESTMENT	15 YEARS
ACT PERIOD	10 YEARS
I OF SAVINGS	80% / 20%

ESCO

Customer's annual cash flow



Benefits for a client ESCO

maximized savings and reduced energy consumption

Investment with no capital expenditures – designing, financing and implementation of an energy saving investment is covered by DB Energy

Immediate savings – completion of an ESCO project leads to savings which are partially transferred to a client, right from the beginning

Maximized savings and reduced energy consumption thanks to long-term engagement of DB Energy in a project and a remuneration model which relies on the level of achieved savings

Free of charge emission of CO₂ and other gases – a client reduces their emissions without financial outlays to be incurred, achieved savings serve as source to repay the investment

Off-balance investment depending on ESCO agreement provisions, does not hinder client's liquidity indicators and their credit risk

Technical a DB Energy

Possibility to obtaining other financial incentives (i.e White Certificates)

Technical and financial risk of an investment transferred to



CASE STUDY

SŁODOWNIA SOUFFLET POLSKA

world leader in malt production

Grupa Soufflet

światowy lider w dostarczaniu słodu do produkcji piwa



Case studies ESCO

SŁODOWNIA SOUFFLET POLSKA

world leader in malt production

Projects key elements:

thermal energy recovery

new cooling system

new cogeneration system to generate electricity and thermal energy

ESCO contractual period – **10 years**

emission reduction – 9 543 tCO, annually

The investment process was completed in June 2022.



Investment value of EUR 6.4 million - fully covered by DB Energy



Zero-emission industry

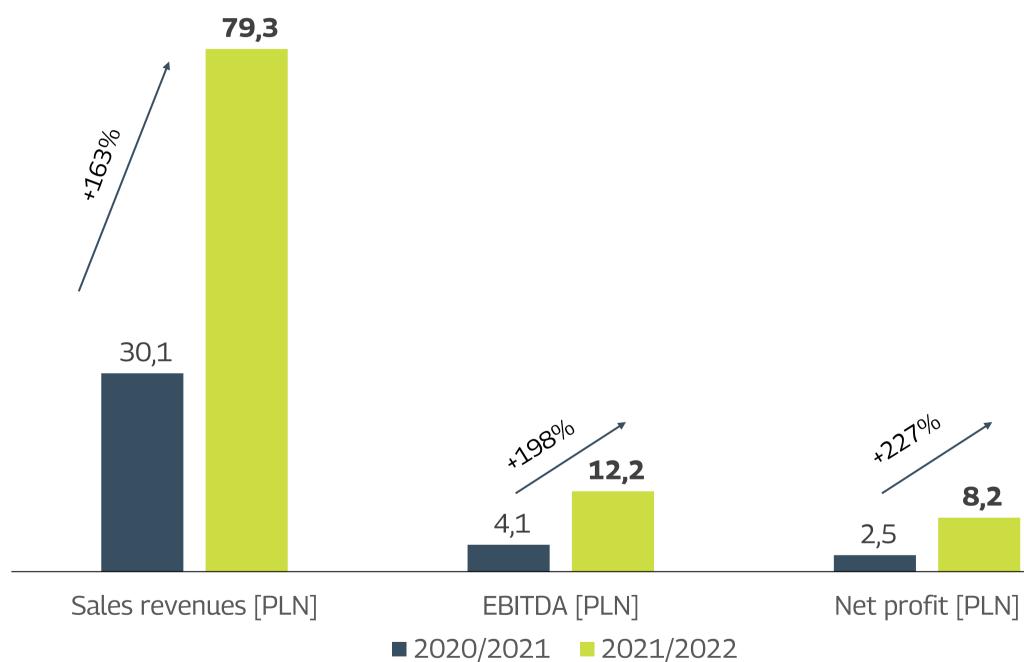
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Financial results





Consolidated financial results SURGE IN REVENUE AND PROFITS





- In the 2021/2022 fiscal year, DB Energy generated more than PLN 8 million in net profit, an increase of more than 200% year-on-year.
- The financial results were strongly influenced by the completion of the investment in the ESCO model for the Soufflet Malting Plant and the commissioning of the entire plant in June 2022.
- The Company received higher-thanoriginally-expected receipts from the Soufflet malting plant for the savings generated by the installation.



Financial results KEY OPERATIONAL EVENTS

Consistently executed development strategy







Application for prospectus approval and transition to **regulated market**

Record contract for General Contracting (**PLN 41.6 million**)

Financial results



Letter of intent with **LSSE** and **Last Energy**

Two contracts for **high-efficiency cogeneration** units



Value of implemented and ongoing INVESTMENT PROJECTS

Portfolio of ESCO projects

CAPEX

Total value of ESCO projects:

35 mln PLN

2,7 mln PLN for Simoldes Plasticos

29 mln PLN for Soufflet

Financial results



Portfolio of General Contracting projects

Value of the contract

Total value of GC projects :

109 mln PLN

3,8 mln PLN for ZGH Bolesław

10,7 mln PLN for Ciech Soda Polska

41,5 mln PLN for Schumacher Packaging



Zero-emission industry

Development strategy





Development strategy STRATEGIC GOALS

Dynamic development in the area of improving energy efficiency of industrial installations

through diversification of the portfolio of services and products, with particular emphasis on investment activities (ESCO) and drive diagnostics services (DiagSys system), and internationalization of operations with stable growth of the portfolio of foreign customers in the Company's revenue structure.







Consulting **STRATEGIC GOALS**

Goals

Maintaining market position in audit segment

Increasing the number of zero-emission strategies implemented

Development of cooperation with intermediaries (auditors, consultants, etc.).

DB ENERGY market leader in energy efficiency



Measures

Building a strong pipeline of investment projects

Building a base for offering design concepts

Extensive approach to offering EEA (along with incentive system such as White Certificates)

Consulting services as part of market education on investments in the ESCO model

Investments STRATEGIC GOALS

Goals

Increasing the value of GC and ESCO's investment portfolio. diversification of the portfolio the main emphasis on the energy sources sector

Further increase the portfolio of investments in the GC and ESCO model



Measures

Building a portfolio of long-term profits from contracts in the ESCO model

Increasing conversions from selected projects

Expanding the scope of competence of the team

Expansion STRATEGIC GOALS

Goals

Increasing the number of audits for foreign clients

gaining the first investment contracts (ESCO and GC)

Building an environment of partners for cooperation in serving industrial customers

Replication of DB Energy's business model by Willbee Energy



Measures

Increasing presence in foreign market to build company value and increase margin levels

Building know-how and references to serve companies with facilities in many countries around the world

R&D STRATEGIC GOALS

Goals

completion of NCBiR project

commercialization of the system - first customers, first partners

development of the system towards remote control of machine performance

audit automation

Developing a niche for predictive maintenance services



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Measures

Building long-term, subscription-based cashflow

Building a long-term relationship with the client and ultimately taking over the energy efficiency management of the entire plant

Zero-emission industry

DB Energy on the capital market





DB Energy on THE CAPITAL MARKET



DB Energy has been listed on the NewConnect market since July 2019.



DB Energy targets IPO on WSE regulated market by end of 2022

- The company filed a prospectus with the FSA in March this year. Earlier, in November 2021, DB Energy's General Shareholders' Meeting decided to issue up to 415,000 shares. Its implementation depends on market conditions.
- Moving the company's listing will further enhance credibility, transparency of operations and open access to more investor groups.



Execution of share issuance targets ahead of NewConnect debut:

- Development of services in the ESCO model.
- Establishment and development of Wilbee Energy in Germany.
- Continuation of work related to the commercialization of the DiagSys project.



Energy transformation KEY CHALLENGES

Poland

59 TWh

estimated commitment to reduce annual energy consumption

the EU

3,000 TWh

estimated commitment to reduce energy consumption

EUR 6 billion

assumed annual energy cost savings

EUR 333 billion

estimated annual energy cost savings

DB Energy as a partner in energy transition in Poland and Europe









Zero-emission industry

Attachments





Financial data DB ENERGY BALANCE SHEET

ASSETS	30.06.2022	30.06.2021	Change % y/y
A. Fixed assets	9 211,43	9 046,02	2%
I. Tangible fixed assets	167,19	114,00	47%
II. Right to use assets	2 122,69	2 098,61	1%
III. Intangible assets	6 725,59	6 298,67	7%
IV. Financial assets	0,00	0,00	-
V. Long-term receivables	0,00	0,00	
VI. Deferred income tax assets	0,00	139,21	
VII. Accruals	195,96	395,53	-50%
B. Current assets	74 114,45	23 248,14	219%
I. Inventory	9 426,03	1 308,08	621%
II. Short-term receivables	4 448,48	6 298,29	-29%
III. Income tax receivables	67,67	0,00	-
IV. Contract assets	47 343,06	2 587,75	1 730%
V. Other receivables	4 606,69	2 890,79	59%
VI. Financial assets	0,00	0,00	
VII. Accruals	553,11	473,85	17%
VIII. Cash and cash equivalents	7 669,41	9 689,38	-21%
Total assets	83 325,88	32 294,17	158%





Financial data DB ENERGY BALANCE SHEET

LIABILITIES	30.06.2022	30.06.2021	Change % y/y
A. Equity	20 206,16	12 018,35	68%
I. Primary capital	306,15	306,15	0%
II. Capital from issuance of shares above their nominal value	3 029,19	3 029,19	0%
III. Exchange rate differences	(51,43)	(5,42)	-850%
IV. Retained earnings from previous years	8 688,03	6 173,72	41%
V. Financial result of the current year	8 234,23	2 514,71	227%
B. Long-term liabilities	35 964,24	9 186,26	292 %
I. Long-term reserves	0,00	0,00	-
II. Deferred income tax liabilities	1 304,11	41,93	3 010%
II. Credits, loans, leases (long-term)	32 327,19	9 144,33	254%
- including lease liabilities	1 202,88	1 384,40	-13%
V. Other liabilities	2 332,94	0,00	-
C. Current liabilities	27 155,47	11 089,56	145%
. Short-term liabilities	6 792,65	1 221,35	456%
I. Contract liabilities	11 172,38	407,33	2 643%
II. Income tax liabilities	0,00	401,82	-
V. Credits, loans, leases (short-term)	2 682,02	2 418,92	11%
- including lease liabilities	919,39	685,56	34%
V. Other liabilities	819,87	1 092,44	-25%
VI. Short-term reserves	224,38	210,25	7%
VII. Accruals	5 464,17	5 337,45	2%
Equity and liabilities total	83 325,88	32 294,17	158%





Financial data PROFIT AND LOSS

PROFIT AND LOSS ACCOUNT	01.07.2021 - 30.06.2022	01.07.2020 - 30.06.2021	Change % y/y
A. Sales revenue	79 345,38	30 114,18	163%
B. Total operating expenses	67 094,75	27 765,11	142%
I. Consumption of raw materials and energy	3 484,87	1 109,12	214%
II. Employee benefits	4 513,68	3 774,88	20%
III. Depreciation	757,16	659,17	15%
IV. External services	57 607,67	21 209,83	172%
V. Costs of production of services for own needs	0,00	0,00	-
VI. Other operating income and expenses	731,37	593,33	23%
VII. Cost of goods and materials sold	0,00	418,79	-
C. Gross profit on sales	12 250,63	2 349,07	422 %
I. Other operating income	599,57	1 155,31	-48%
II. Other operating expenses	1 401,53	72,32	1 838%
D. Operating result	11 448,67	3 432,06	234%
I. Financial revenues	668,11	19,67	3 297%
II. Financial expenses	1 879,94	325,07	478%
E. Profit before tax	10 236,84	3 126,66	227%
l. Income tax	2 002,61	611,95	227%
ll. Current	595,90	637,89	-7%
III. Deferred	1 406,71	(25,94)	5 523%
F. Net Profit	8 234,23	2 514,71	227%





DB ENERGY

WILLBEE OAPPS

al. Armii Krajowej 45, 50-541 Wrocław, Polska VI Wydział Gospodarczy Sądu Rejonowego we Wrocławiu - Fabrycznej KRS 0000685455, NIP 8942995375, REGON 02124914 Kapitał zakładowy: 306 146 PLN



European Union European Regional Development Fund

DB Energy prowadzi projekt badawczo-rozwojowy zatytułowany "Opracowanie innowacyjnego systemu diagnostycznego napędów (DiagSys), które wykorzystują pomiary elektryczne sygnałów mechanicznych charakterystycznych awarii elementów maszyn wirujących. Opracowano także specjalistyczny analizator stanu pracy i wydajność maszyn (APPS 3) ". Projekt jest finansowany w ramach Programu Operacyjnego Inteligentny Rozwój 2014-2020, w ramach poddziałania 1.1.1. "Badania i rozwój przemysłu przez przedsiębiorstwa". Numer konkursu: 1 / 1.1.1 / 2015. Wartość projektu to 5 974 021,85 PLN. Wartość dotacji 3 727 676,11 PLN.`



Investor relations

dbenergy@innervalue.pl